

UNITED STATES OF AMERICA

# The State of Washington



## Secretary of State

I, **STEVE R. HOBBS**, Secretary of State of the State of Washington and custodian of its seal, hereby issue this

### CERTIFICATE OF FORMATION

to

### JRUCKER CONSULTING LLC

A WA LIMITED LIABILITY COMPANY, effective on the date indicated below.

Effective Date: 07/16/2025

UBI Number: 605 929 969



Given under my hand and the Seal of the State  
of Washington at Olympia, the State Capital

Steve R. Hobbs, Secretary of State

Date Issued: 07/16/2025